



## Whiteman Air Force Base

Airmen performing with Pride, Precision and Perfection "ultimately leads to Peace."

Whiteman Air Force Base is the home of the 509th Bomb Wing which is proud to serve as host to a number of associated units; including the Air Force Reserves' 442nd Fighter Wing, the Missouri Army National Guard's 1-135th Aviation Battalion, the Missouri Air National Guard's 131st Bomb Wing, and the Naval Reserve Unit-Maritime Expeditionary Security Squadron 11 Detachment D.

Whiteman is one of the Military's most important joint installations, and has an annual operations and maintenance budget of \$162 million and flying assets in excess of \$46 billion. Its economic impact is in excess of \$533 million per year.

Over 12,000 military, civilians and dependents are members of the Whiteman Air Force Base community.

The 509th Bomb Wing, an Air Force Global Strike Command unit which operates and maintains the Air Force's premier weapon system, the B-2 bomber, provides skilled and proud Airmen to execute full spectrum, expeditionary, B-2 global strike combat support capabilities to geographic commanders and the Commander, USSTRATCOM, while supporting Team Whiteman.

The B-2 Spirit is the world's most advanced stealth aircraft. It is a multi-role bomber capable of delivering both conventional and nuclear munitions. The B-2 brings massive firepower to bear, in a short time, anywhere on the globe through previously impenetrable defenses. It holds at risk any target in the world and can strike and return to Whiteman without having to land. It holds the world record for duration of an air combat mission (44.3 hours) which was achieved during Operation Enduring Freedom when a B-2 launched from Whiteman was the first military action in response to the 9/11 attacks on America.

The 20th Reconnaissance Squadron, an Air Combat Command unit ground control station operating the MQ-1 Predator will initially stand up operations in February 2011; and the Navy Reserve's Naval Mobile Construction Battalion-15, a SeaBee battalion currently operating from Richards-Gebauer Air Force Base in Kansas City, Mo., will transfer to Whiteman.

### Total Economic Impact:

\$591,771,263

### People:

|                    |       |
|--------------------|-------|
| Active Duty        | 3,600 |
| Family Members     | 5,300 |
| Retirees           | 3,600 |
| Civilian Employees | 2,000 |
| Reserve and Guard  | 1,600 |

### Major Units:

509th Bomb Wing  
509th Mission Support  
509th Medical Group

### Assigned Aircraft:

20 B-2 Bombers  
14 T-38 Talon  
29 A-10 Thunderbolt II  
13 AH-64 Apache Helicopters

### Contact Information

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[www.whiteman.af.mil](http://www.whiteman.af.mil)

## 2012 Goals

### Making Missouri More Military Friendly

We enter 2012 facing the looming threat of devastating cuts to the Department of Defense which will affect all forces, all installations and all States. Therefore MMPEC will focus on the following goals:

- 1. Quality of Life:** We will continue to focus our efforts on making Missouri a more military friendly State and ensure quality of life for the men and women of our armed forces by addressing the following legislative issues:
  - ★ Improve **absentee voting** for military members and their families (The 2011 Missouri General Assembly passed an absentee voting bill but the law does not quite meet the Department of Defense's (DoD) Key Quality of Life criteria. A team of Missouri researchers trained in technology will use a \$740,000 DoD grant to explore Internet-based and mobile phone voting application.)
  - ★ Ensure deployment separation does not determine **child custody or visitation** decisions
  - ★ **Remove licensure impediments** for military spouses and service members leaving the military
  - ★ Promote **consumer protections and enforcement** of predatory lending regulation

- 2. Orientation:** With 5 new commissioners, two vacancies and a Congressional delegation in their first term without Congressman Ike Skelton and Senator Kit Bond, we must work to speak with a united voice and use the full resources of the commission to put Missouri's best foot forward.

- 3. Economic Impact/Strategic Plan:** As part of our biannual report we will complete an economic impact and develop one-year and five-year strategic plans to address the current and future needs of Missouri's military presence to protect and enhance this important industry. The Strategic Plan will create focused efforts by the Commission and it will be utilized to build a solid foundation for future progress that is capable of reacting significantly to an ever-changing economic climate.

- 4. Establishing a Strong Military Voice in Jefferson City:** Establishing a business and civilian voice in support of Active Guard and Reserve issues and each legislative session schedule a "Military Day at the Capitol." Incorporate strategic communications of military issues through the House of Representatives Military Caucus.

- 5. Empower Stakeholders:** Coalesce community-based organizations of the economic benefit to communities throughout Missouri as the money received is turned over several times in every segment of the State economy.

### Commission Members:

Jeff Bloemker, Chairman  
Smithville, MO

Michael Dunbar  
Waynesville, MO

Dr. Annette "Annie" Sobel,  
M.D., M.S., Maj. Gen. (Ret AZNG)  
Columbia, MO

Bill James  
Warrensburg, MO

J. Stanton Thompson  
Rear Admiral USN (Ret)  
Higginsville, MO

### Members of General Assembly:

Senator Will Kraus (R)  
Vice Chairman  
Lee's Summit, MO

Representative Scott Largent (R)  
Clinton, MO

Vacancy-Appointment by  
Senate Minority Floor Leader

Representative Stephen Webber (D)  
Columbia, MO

### Ex-officio Members:

Mr. David Kerr, Director  
Missouri Department of  
Economic Development

Designee: Katie Steele Danner,  
Director  
Missouri Tourism Division

General Larry Kay, Executive  
Director  
Missouri Veterans Commission

### MO Department of Economic Development Staff

Sherry L. Anderson  
Boards and Commissions  
Liaison



## Missouri Military Preparedness

## and Enhancement Commission

## 2011 Annual Report

December 31, 2011

The Honorable Jeremiah W. (Jay) Nixon, Governor  
Office of the Governor  
State Capitol, Room 216  
Jefferson City, Missouri 65101

The Honorable Steve Tilley, Speaker  
Missouri House of Representatives  
State Capitol, Room 308A  
Jefferson City, Missouri 65101

The Honorable Rob Mayer, President Pro Tem  
Missouri Senate  
State Capitol, Room 326  
Jefferson City, Missouri 65101

Dear Governor Nixon, Speaker Tilley and President Pro Tem Mayer:

The Missouri Military Preparedness and Enhancement Commission (MMPEC) proudly submit its 2011 Annual Report as required by Section 41.010, RSMo. This report is an excellent resource of information regarding Missouri's military force structure, the Fort Leonard Wood Tech Park, the Leonard Wood Institute, the Missouri Veterans Commission and the Department of Defense (DOD) Economic Impact and Federal Impact Aid to Missouri Schools. Next year we will submit our biannual report which will include a full analysis of the economic impact of the defense industry in Missouri.

The Department of Defense is beginning to make historic cuts which will greatly impact the structure of the military including impacts to Missouri's Military presence. The 2011 Budget Control Act included cuts in two phases. Phase 1 includes \$450 billion in cuts in defense spending over 10 years starting in FY 2012. Phase 2 or "sequestration" is the result of the Super Committee failures and results in \$500 billion in cuts in defense spending over 9 years starting in January 2013.

As a result of these cuts, the Air Force is in the process of laying off 4,500 civilian workers and the Army recently announced they will lay off 8,700 civilian workers. If full sequestration takes place, the Department of Defense would be forced to furlough a large number of civilian personnel, curtail training, reduce forces and cut back on weapons purchases. Many defense experts are now predicting another round of Base Realignment and Closure (BRAC) will likely take place in 2015.

As Missouri moves forward, our State leaders must take steps to make Missouri more military friendly and to poise Missouri not only to retain the military presence it currently has but also to add new missions to our Missouri military installations to ensure their future viability. The 2011 Annual Report provides the information necessary to achieve these goals.

Please contact us if you have any questions about the 2011 Annual Report or if you need more information about the Missouri Military Preparedness and Enhancement Commission.

Best Regards,

*Jeff Bloemker*

Jeff Bloemker  
Chair

cc: MMPEC Members

### Total Economic Impact:

\$4,639,938,102

Missouri National Security  
Industry \$20 billion  
(in direct federal support)

### Total People:

Active Duty 17,925  
Civilian Employees 9,982  
Reserve and Guard 25,000  
Additional Jobs 28,677

### Major Installations:

#### Fort Leonard Wood

Total: 15,578  
Active Military 11,682  
Civilian 3,896

#### Whiteman Air Force Base

Total: 4,246  
Active Military 3,264  
Civilian 982

#### Missouri National Guard/ Reserves

Total: 25,000

### Commission Contact

#### Info:

MMPEC  
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Website:  
[www.mmpec.ded.mo.gov](http://www.mmpec.ded.mo.gov)



### 2012 Key Quality of Life Issues Supporting Military Service Members and Families For the Central Region Environmental and Government Affairs area



| In general, ★ meets or exceeds DoD-identified best practices<br>★ represents DoD pilot program for child care         |   | AR   | LA | NM | OK | TX | IA | KS | MO | NE |
|---|---|--|----|----|----|----|----|----|----|----|
| 1. Facilitate Service Members Receiving Licensure and Academic Credit for Military Education, Training and Experience | Spouse licensure                          |  |    |    |    |    |    |    |    |    |
| 2. Facilitate Military Spouse Transition through Licensure Portability and Eligibility for Unemployment Compensation  | Unemployment compensation                 | ★  |    | ★  | ★  | ★  | ★  | ★  | ★  | ★  |
| 3. Minimize School Disruption for Military Children During Transition and Deployment                                  |   |  | ★  | ★  | ★  | ★  | ★  | ★  | ★  | ★  |
| 4. Increase Access to Quality, Affordable Childcare for Military Families   |   | Issue currently not rated - under evaluation |    |    |    |    |    |    |    |    |
| 5. Ensure Deployment Separation Does Not Determine Child Custody Decisions  |   |  | ★  |    | ★  |    | ★  | ★  |    |    |
| 6. Improve Absentee Voting for Military Members and Their Families  |   | ★  |    | ★  | ★  | ★  | ★  | ★  |    | ★  |
| 7. Provide Authority for Establishing Veteran Treatment Courts (VTCs)   |   | Issue currently not rated - under evaluation |    |    |    |    |    |    |    |    |
| 8. Promote Consumer Protections and Enforcement of the Predatory Lending Regulation                                   | DoD regulation enforcement                | ★  |    |    |    | ★  | ★  |    | ★  |    |
|   | FTC MOU to use Military Sentinel database |  | ★  |    |    |    | ★  | ★  |    | ★  |
| 9. Comport State Laws with DoD Rules on Disposition   |   | ★  |    | ★  | ★  | ★  | ★  | ★  | ★  |    |
| 10. Coordinate State-wide Public-Private Support for Service Members and Their Families                               |   | Issue currently not rated - under evaluation |    |    |    |    |    |    |    |    |

Go to <http://www.usa4militaryfamilies.dod.mil> for further explanation of the issues.  
Contact Mr. Ed Kringer at 703-602-4949 x 114, or [ed.kringer@osd.mil](mailto:ed.kringer@osd.mil) for further assistance.

As of December 2011



# 2011 Legislative Accomplishments

2011 was a notable year regarding legislative changes to laws affecting members of the military, veterans, National Guard, and their families. Three laws that were very significant in Missouri’s efforts to become more “Military Friendly” included provisions to:

- 1) Provide eligibility to military spouses to receive unemployment compensation for leaving a job because of a military move;
- 2) Reduce the time required by military spouses to transfer current occupational licenses to a new state; and
- 3) Improve voting rules and procedures for military and overseas voters.

Other provisions that passed during the 2011 Legislative Session included: Recognize the designation of Prisoner of War (POW) and Missing in Action (MIA) as valid descriptions of casualty status and category classification; Authorize the Governor to present Legion of Merit Medal, campaign ribbons for Missouri Iraq, Afghanistan, Kosovo, and Vietnam, and Unit Citation to a unit team or task force of the Missouri National Guard which served after September 11, 2001; Authorizes the Missouri Adjutant General to present Staff Identification Badge, and First Sergeant Ribbon for exceptional and honorable leadership qualities; Allows for “Legion of Merit” license plate; Defines the term “next-of-kin” as common law right of sepulcher in the final disposition of person who died while on active duty; Require the State Treasurer to hold and maintain military medals until the owner or his or her beneficiaries are located; and Eligibility for a grant under the A+ Schools Program is amended to exempt three-year attendance requirement for an active-duty dependent of a retired military member who relocates to Missouri within one year of the date of his or her parent’s retirement from active duty.



## United States Army Reserves

### Missouri

“One Nation –One Mission”

The 21st Century Army Reserve is comprised of approximately 205,000 Warrior-Citizens who live and work in thousands of communities across the country. Today, more than 15,000 Army Reserve Soldiers are forward-deployed in Iraq, Afghanistan and 22 other countries. Over 3,000 Army Reserve Soldiers are mobilized and are serving here in the United States.

The majority of military personnel are located in the St. Louis, Independence, Belton, and Fort Leonard Wood areas. The types of units in Missouri are: Medical, Civil Affairs, Psychological Operations, Chemical, Engineers, Legal (JAG), Logistics, Military Police, Ordinance, Quartermaster, Transportation, Training, and HQ Units.

BRAC 2005 played a significant role in the establishment of new commands and units, realigned Army Reserve Command and Control into operational command structure and activated 8 Sustainment Brigades and 5 Sustainment Commands from existing structures, which aligns the USAR to better meet demands as an Operational Reserve.

In 2008, \$27.1 million was committed to Jefferson Barracks (St. Louis) enjoining as a joint facility with Army National Guard with the project completed in 2010. This past July, Kirksville’s \$7.9 million project was completed, replacing the Greentop facility and moving Units into the facility.

**Grow the Army (GTA) and Special Projects in Missouri:**  
**GTA Actions** (new units going into new facilities)  
Weldon Springs (St. Louis) – 2009 budgeted at \$9 million with 99% construction completed.  
Belton- 2011 with a \$14.8 million budget at 90% design phase.  
**Special Projects** - Belton assumes Building 100 from US Marine Corp at Belton with some of the current units moving into the facility.

**MILCON Missouri Top Priorities**  
**2012** -\$19 million-Weldon Springs (Closing 2 facilities)  
**2014** -\$15.5 million Fort Leonard Wood-Training Facility  
**Army Reserve Top 3 Priorities:**  
\*Resourcing the Operational Reserve  
\*Access to Reserve Components  
\*Support to Programs for People



## Missouri National Guard

The Missouri National Guard organizes, trains and prepares a Family and community-based force of ready Citizen-Soldiers and Airmen as units to defend and serve the people of Missouri and the United States of America.

The Missouri National Guard stands ready to provide trained and ready forces to the Governor of the State of Missouri and the President of the United States.

Individual Soldier Readiness (ISR) is our formation’s readiness cornerstone. We prioritize and focus our resources on producing ready Soldiers.

The Missouri National Guard’s state mission is to support the Governor by providing trained personnel and equipment to protect life and property, and to maintain peace, order and public safety.

Since early 2011, the Missouri National Guard has continuously provided defense support to civilian authorities. This included an unprecedented 163 straight days from April 21st through September 30th and continuing into the next fiscal year.

| Stateside Operations: |              |       |
|-----------------------|--------------|-------|
| Date                  | Emergency    | Force |
| February              | Winter Storm | 600   |
| April/May             | Flood        | 700   |
| May/June              | Tornado      | 275   |
| June/July /Aug.       | Flood        | 480   |

In the past, the Missouri National Guard has not operated under the direction of an over-arching Strategic Plan. This Strategic Plan creates a focused effort on the core vision and values over the long term with an emphasis on improvement of the Missouri National Guard’s overall performance. It will be utilized to build a solid foundation for future progress that is capable of reacting to new initiatives from inside and outside of the organization, while ensuring that the basics of the plan such as mission, vision, values and strategic goals will not change significantly over time.

Each Strategic Goal is intended to have long term objectives geared toward accomplishment of the over-arching plan. These long term and short term objectives are the building blocks for overall accomplishment with stated end results and time-frames for measurable results.



## Rosecrans-Missouri Air National Guard

“Integrity ... Service before self ... Excellence in all we do”

The 139th Airlift Wing is a major employer in Northwest Missouri and continues to seek new missions and expansion. The 139th has been repeatedly called upon to provide airlift operations supporting the conflicts in Iraq and Afghanistan, and 2011 was no different. Flying food, mail, parts, or personnel, or doing airdrops in mountainous terrain, the 139th proved once again to be second to none when it comes to tactical airlift.

More than 250 Wing aviation and maintenance personnel deployed to Bagram Air Base, Afghanistan from October 2010 through January 2011 in support of Operation Enduring Freedom, setting new records for cargo tonnage airdropped. Cargo and passengers were transported across the areas of operations in support of coalition efforts in overseas contingency operations. Security Forces Squadron deployed and joined the 447th Air Expeditionary Group in Iraq for six months in support of Operation New Dawn. In 2011, the Wing also supported multiple state emergency duty call-ups while maintaining combat readiness. Airmen were activated for state emergency duty to assist locally in blizzard and flood relief efforts, and the Wing provided C-130 airlift support during the Joplin relief efforts. In support of flooding along the Mississippi and Missouri rivers, the Wing served as liaison with community leaders, through levee patrols, security patrols, aerial survey and other state emergency duty supporting the Missouri Joint Forces Headquarters and emergency operations center.

The 139th Airlift Wing received the Dick Schram Memorial Community Relations Award for the Sound of Speed Open House and Air Show. This award is presented each year to the military base which, in planning and implementing its air show or event, not only exhibits traditional community relations as it considers the needs of its civilian neighbors, but sets new standards of excellence in this area by including its community in the planning, execution and rewards of the event.

*Mission*  
The 139th Airlift Wing remains globally engaged in continuing operations by providing the State and Nation with immediately deployable combat-ready C-130 H-model aircraft.

### Total Economic Impact:

**\$751,166,839**  
**People:**  
Air National Guard 2,440 Airmen  
Army National Guard 9,074 Soldiers

**Economic Impact**  
Traditional Guard Pay \$105,912,340  
Active Guard Pay \$82,574,346  
Civil Service Pay \$95,887,694  
Mobilized Pay \$50,054,180  
State Pay \$3,105,778  
Total Guard Payroll \$337,534,339  
Total Contracts \$214,819,922  
Local Construction Projects \$39,115,691  
Total Guard Related Operational Expenditures: \$253,935,613

### Total Missouri Guard Expenditures:

**\$591,469,952**  
Through its community-based organization, federal and state funding in Missouri National Guard (ARNG/ANG) activities provides an economic benefit to communities throughout Missouri as the money received is turned over several times in every segment of the state economy.

### Total Economic Impact:

**\$131,000,000**  
**People:**  
Active Duty 3  
Civilian Employees 242

**Major Units:**  
139th Airlift Wing  
139th Operations Group  
139th Maintenance Group  
139th Mission Support Group  
139th Medical Group  
Tenant Units

### Assigned Aircraft:

C-130H Hercules



## Fort Leonard Wood

“Maneuver Support Center of Excellence”

Fort Leonard Wood is a thriving and prosperous installation that has evolved from a small basic training post 70 years ago to a premier Army Center of Excellence that trains 80,000 to 90,000 military and civilians each year. Home to the Maneuver Support Center of Excellence, Fort Leonard Wood now trains and educates service members and develops doctrine and capabilities for the Training and Doctrine Command’s U.S. Army Chemical, Biological, Radiological, and Nuclear (CBRN) School, U.S. Army Engineer School, and U.S. Army Military Police School, three gender integrated Initial Military Training brigades, one of only five reception stations in the Army, and the Army’s largest Non Commissioned Officers Academy.

Fort Leonard Wood is a proven valued Army investment. Over the past several years, Fort Leonard Wood has received numerous additional responsibilities to include supporting the 4th Maneuver Enhancement Brigade, a large Forces Command unit that is responsible for all deployable capabilities at Fort Leonard Wood. A colonel-commanded Marine Corps Detachment and an Air Force Detachment; a large Navy Seabee Detachment and elements of the Coast Guard train here as well. Fort Leonard Wood works and trains with, and provides support to a U.S. Army Reserve training division and a Missouri National Guard training brigade. Add to these the strength of our retirees, families, civilians, resident school district, and industry and academic liaisons, and you have the full picture of Fort Leonard Wood’s current population served – over 100,000 – and its competencies and contributions to the Army and Nation.

Fort Leonard Wood is also a leading employer and economic engine for the region, employing over 9,000 civilians in a variety of fields to include, information technology, medical, engineering and accounting, and boasting an annual economic impact of about \$3 billion. As an enduring installation, construction on Fort Leonard Wood remains steady with \$275 million of construction underway or pending start this year or being invested in new projects this year.

In the past 12 months, Fort Leonard Wood has opened several new facilities including the Prime Power-a result of a BRAC 2005 gain, a post chapel, and consolidated primary care facility at the hospital. These three facilities alone have added 170,000 square feet to the footprint. In addition, the Post broke ground for 160 new family homes and is very proud of the new Veteran’s Administration clinic off-post, the new Missouri Veteran’s Cemetery, which is adjacent to the Post, and the new Waynesville High School and technical school facilities in our community.

Across communities throughout the state, Fort Leonard Wood has signed 13 Army Community Covenants – more than any other Army installation. Leading in innovation and development for the future of our Army, Fort Leonard Wood has established community service partnerships with 11 school districts and six universities, which includes a Memoranda of Agreement with the University of Missouri, and participation with six economic development organizations. Currently, Fort Leonard Wood’s Truman Education Center is Missouri’s sixth largest degree-granting program.

Fort Leonard Wood’s diverse mission, tremendous growth and supporting relationships are just a few reasons more and more Soldiers continue to make Fort Leonard Wood their installation of choice.

### Total Economic Impact:

**\$3,000,000,000**  
**People:**  
Military Permanent 6,946  
In Training 12,322  
Active Duty Family 12,692  
Dept. of Army Civilian 3,825  
Other Civilians 5,702  
Retirees/Family Members 5,170  
Total 96,657

**Major Units:**  
U.S. Army Chemical, Biological, Radiological & Nuclear School  
U.S. Army Engineer School  
U.S. Army Military Police School  
4th Maneuver Enhancement Brigade

**Recent Military Construction:**  
Prime Power School  
New Main Post Chapel  
Primary Care Clinic  
Broke ground for 160 new family homes  
Active Duty 11,682  
Civilian 3,896

**Training and Doctrine Command:**  
U.S. Army Chemical, Biological, Radiological & Nuclear School  
U.S. Army Engineer School  
U.S. Army Military Police School  
Non Commissioned Officers Academy  
Marine Corp Detachment  
Navy Seabee Detachment  
Coast Guard Detachment  
U.S. Army Reserve  
Missouri National Guard

**Budget Construction:**  
Budgeted \$177 000,000  
Regional Impact of Construction Per year: \$265,000,000  
State Impact: \$442,000,000

**Contact Information:**  
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